

Leucan Inc.

**Financial Statements
March 31, 2021**



Independent auditor's report

To the Members of
Leucan Inc.

Our qualified opinion

In our opinion, except for the possible effects of the matter described in the Basis for qualified opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Leucan Inc. (the Organization) as at March 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO).

What we have audited

The Organization's financial statements comprise:

- the balance sheet as at March 31, 2021;
- the statement of changes in net assets for the year then ended;
- the statement of operations for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to financial statements, which include significant accounting policies and other explanatory information.

Basis for qualified opinion

In common with many not-for-profit organizations, the Organization derives revenues from cash donations and financing activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to revenues, excess of revenues over expenses and cash flows from operating activities for the years ended March 31, 2021 and 2020, and current assets as at March 31, 2021 and 2020 and nets assets at the beginning and at the end of the years ended March 31, 2021 and 2020. Our audit opinion on the financial statements for the year ended March 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

PricewaterhouseCoopers LLP/s.r.l./s.e.n.c.r.l.
1250 René-Lévesque Boulevard West, Suite 2500, Montréal, Quebec, Canada H3B 4Y1
T: +1 514 205 5000, F: +1 514 876 1502

PwC refers to PricewaterhouseCoopers LLP/s.r.l./s.e.n.c.r.l., an Ontario limited liability partnership.



Independence

We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

PricewaterhouseCoopers LLP¹


Montréal, Quebec
June 18, 2021


¹ CPA auditor, CA, public accountancy permit No. A116819

Leucan Inc.
Balance Sheet
As at March 31, 2021

	Note	2021 \$	2020 \$
Assets			
Current assets			
Cash		1,926,464	1,470,682
Investments	3	1,077,768	704,321
Accounts receivable		185,658	76,417
Prepaid expenses and supplies		381,004	256,843
		<u>3,570,894</u>	<u>2,508,263</u>
Investments	3	4,318,099	2,698,272
Capital assets	4	<u>403,282</u>	<u>802,093</u>
		<u>8,292,275</u>	<u>6,008,628</u>
Liabilities			
Current liabilities			
Accounts payable and accrued liabilities	5	1,118,333	496,337
Lease inducements		107,414	128,897
Lease inducements related to capital assets		138,847	165,722
Deferred contributions	6	<u>728,196</u>	<u>618,106</u>
		<u>2,092,790</u>	<u>1,409,062</u>
Net Assets			
Invested in capital assets		264,435	636,371
Internally restricted	7	3,898,000	2,804,450
Unrestricted		<u>2,037,050</u>	<u>1,158,745</u>
		<u>6,199,485</u>	<u>4,599,566</u>
		<u>8,292,275</u>	<u>6,008,628</u>
Commitments	13		

Approved by the Board of Directors


 _____ Director
 (PASCAL PROULX)


 _____ Director
 (MARC JUTRAS)

The accompanying notes are an integral part of these financial statements.

Leucan Inc.**Statement of Changes in Net Assets****For the year ended March 31, 2021**

		<u>Internally restricted</u>					2021	2020
	Note	Invested in capital assets \$	Quebec pediatric oncology centres \$	Special projects \$	Sustain- ability fund \$	Un- restricted \$	Total \$	Total \$
Balance – Beginning of year		636,371	804,450	-	2,000,000	1,158,745	4,599,566	4,820,262
Excess of revenues over expenses (expenses over revenues) for the year		(98,983)	117,050	976,500	-	605,352	1,599,919	(220,696)
Purchase of capital assets		36,999	-	-	-	(36,999)	-	-
Disposal of capital assets		(309,952)	-	-	-	309,952	-	-
Balance – End of year	7	<u>264,435</u>	<u>921,500</u>	<u>976,500</u>	<u>2,000,000</u>	<u>2,037,050</u>	<u>6,199,485</u>	<u>4,599,566</u>

The accompanying notes are an integral part of these financial statements.

Leucan Inc.

Statement of Operations

For the year ended March 31, 2021

	Note	2021 \$	2020 \$
Revenues			
Financing activities		8,468,916	10,746,542
Donated supplies and services		181,041	157,498
Donations and bequests		301,995	304,719
Investment revenue		287,877	40,747
Other revenue	8	1,335,984	134,201
		<u>10,575,813</u>	<u>11,383,707</u>
Expenses			
Financing activities		1,195,721	2,231,596
Salaries and employee benefits related to financing activities		1,749,939	2,273,945
Donated supplies and services related to financing activities		171,365	157,498
		<u>3,117,025</u>	<u>4,663,039</u>
Gross excess of revenues over expenses		<u>7,458,788</u>	<u>6,720,668</u>
Other expenses			
Services to children and their families	10	3,139,847	4,024,207
Grants for clinical research		1,090,443	1,008,443
Rent and other expenses related to promotion and development		371,893	485,356
Administrative fees	11	766,401	983,184
Communications		391,302	360,363
		<u>5,759,886</u>	<u>6,861,553</u>
Excess of revenues over expenses (expenses over revenues) before the following items		1,698,902	(140,885)
Amortization of lease inducements related to capital assets		26,875	26,873
Depreciation of capital assets		(115,260)	(106,684)
Loss on disposal of capital assets		(10,598)	-
Excess of revenues over expenses (expenses over revenues) for the year		<u>1,599,919</u>	<u>(220,696)</u>

The accompanying notes are an integral part of these financial statements.

Leucan Inc.

Statement of Cash Flows

For the year ended March 31, 2021

	2021 \$	2020 \$
Cash flows from		
Operating activities		
Excess of revenues over expenses (expenses over revenues) for the year	1,599,919	(220,696)
Items not affecting cash		
Change in repurchase value of life insurance policies	(2,846)	(13,949)
Change in fair value of investments other than life insurance policies	(230,560)	(70,268)
Depreciation of capital assets	115,260	106,684
Loss on disposal of capital assets	10,598	-
Amortization of lease inducements	(21,483)	(21,483)
Increase in lease inducements	-	45,176
Amortization of lease inducements related to capital assets	(26,875)	(26,873)
	<u>1,444,013</u>	<u>(201,409)</u>
Changes in non-cash working capital items		
Accounts receivable	(109,241)	255,939
Prepaid expenses and supplies	(124,161)	(5,538)
Accounts payable and accrued liabilities	621,996	(213,563)
	<u>388,594</u>	<u>36,838</u>
	<u>1,832,607</u>	<u>(164,571)</u>
Investing activities		
Purchase of capital assets	(36,999)	(139,585)
Proceeds on disposal of capital assets	309,952	-
Net change in investments	<u>(1,759,868)</u>	<u>49,674</u>
	<u>(1,486,915)</u>	<u>(89,911)</u>
Financing activities		
Net change in deferred contributions	<u>110,090</u>	<u>(29,190)</u>
Net increase (decrease) in cash during the year	<u>455,782</u>	<u>(283,672)</u>
Cash – Beginning of year	<u>1,470,682</u>	<u>1,754,354</u>
Cash – End of year	<u>1,926,464</u>	<u>1,470,682</u>

The accompanying notes are an integral part of these financial statements.

Leucan Inc.

Notes to Financial Statements

March 31, 2021

1 Statutes and nature of activities

Leucan Inc. (the Organization), incorporated under Part III of the Quebec Companies Act, is a not-for-profit organization whose mission is to promote the well-being, healing and recovery of children living with cancer and to support their families. The Organization is a registered charity under the Income Tax Act (Canada).

2 Significant accounting policies

Basis of presentation

The Organization applies Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO) as set out in Part III of the CPA Canada Handbook – Accounting.

Use of estimates

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as well as disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Estimates are reviewed periodically, and, if adjustments are necessary, they are reported to excess of revenues over expenses when they are determined.

On March 11, 2020, the World Health Organization announced that COVID-19 (coronavirus disease 2019) could be described as a pandemic. The announcement triggered the implementation of a series of public health and emergency measures to control the spread of the virus. The duration and extent of the impact of COVID-19 on the local and global economies are uncertain at this time. Given the constantly changing situation and the resulting economic uncertainty, the financial impact of these events is too uncertain to be estimated at this time. Impacts will be accounted for as they become known and can be assessed.

In order to meet its financial obligations and ensure the continuity of its mission, the Organization has mobilized during the year ended March 31, 2021 to respond to the situation by taking measures allowing it to continue generating revenues from donations, reduce its expenses and to benefit as much as possible from the assistance programs put in place by governments.

Supplies

Supplies are recorded at the lower of cost and replacement value. The cost of supplies is determined using the first-in, first-out method. The cost of supplies expensed for the year ended March 31, 2021 is \$41,761 (2020 – \$129,319).

When circumstances arise that result in the impairment of supplies below their cost and those circumstances no longer exist, the amount of the impairment may be reversed.

Leucan Inc.

Notes to Financial Statements

March 31, 2021

Capital assets

Capital assets are initially recognized at cost and are depreciated over their estimated useful lives using the following methods, periods and annual rates:

	Method	Period/Rate
Building	Straight-line	40 years
Office furniture	Declining balance	20%
Computer equipment	Declining balance	30%
Leasehold improvements	Straight-line	Term of lease

Impairment of long-lived assets

Long-lived assets are subject to an impairment test when events or changes in circumstances indicate that their carrying amount may not be recoverable. Impairment is measured by comparing the carrying value of the assets to the estimated value of cash flows generated by their use. When the assets do not pass the impairment test, they are written down to their fair value. Fair value is determined principally by using estimates of the discounted future cash flows that will be generated by the use and eventual disposal of the assets.

Lease inducements

Lease inducements for the Organization's leases are recognized on a straight-line basis over the term of the lease. The difference between the recorded expenses and the amounts payable under the term of the lease is presented in liabilities under the heading "lease inducements".

Lease inducements related to capital assets for the Organization's head office are deferred and recognized as revenue over the term of the lease, which is on the same basis as the related capital assets.

Revenue recognition

The Organization follows the deferral method of accounting for contributions. Under this method, restricted contributions for future period expenses are deferred and recognized as revenues during the period in which the related expenses are incurred. Unrestricted contributions are recognized as revenues when received or when receivable if the amount can be reasonably estimated and collection is reasonably assured.

Donated supplies and services

The Organization recognizes donated supplies and services when the fair value of these donations can be reasonably estimated and the Organization would have otherwise procured these supplies and services for its normal operation.

Furthermore, many volunteers annually provide the Organization with a large portion of their time to make sure that the Organization can provide its services. Due to the difficulty in determining the fair value of these contributions received as services, they are not recognized in these financial statements.

Government grants

Government grants are recognized when there is reasonable assurance that the amounts will be received and that the Organization will meet all relevant conditions.

On March 27, 2020, the Canadian government announced a Canada Emergency Wage Subsidy (CEWS), in effect from March 15 to August 29, 2020 and extended thereafter, allowing Canadian businesses economically affected by the coronavirus pandemic to keep workers employed. Certain eligibility criteria must be met in order to be eligible for the CEWS. The Organization recognized an amount of \$1,133,758 in government programs revenue for the year ended March 31, 2021 in relation to this grant (notes 8 and 9).

On October 9, 2020, the Canadian government proposed the Canada Emergency Rent Subsidy (CERS) to provide direct support to businesses, non-profits and charities that are economically affected by the coronavirus pandemic. The CERS is a subsidy offered to cover part of the commercial rent or the real estate expenses retroactively for the period from September 27, 2020 to June 2021. The Organization recognized an amount of \$30,218 in government programs revenue for the year ended March 31, 2021 with respect to this grant (notes 8 and 9).

Allocation of expenses

The salaries and employee benefits of the head office, the rent and other office expenses are allocated proportionately based on the direct salaries and benefits of employees in each of the following segments:

- Financing activities
- Services to children and their families
- Administrative fees
- Communications

Financial instruments

Measurement of financial instruments

The Organization initially measures its financial assets and financial liabilities at fair value, except for certain non-arm's length transactions. The Organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statement of operations.

Financial assets measured at amortized cost consist of cash, cash with broker and accounts receivable, and financial assets measured at fair value consist of investments.

Financial liabilities measured at amortized cost consist of accounts payable and accrued liabilities.

Leucan Inc.

Notes to Financial Statements

March 31, 2021

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of the writedown is recognized in the statement of operations. The previously recognized impairment loss may be reversed to the extent of the improvement directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of operations.

3 Investments

	2021 \$	2020 \$
Cash with broker	1,359	219,578
Bonds, at fair value, bearing interest at rates varying between 0.65% and 4.00% as at March 31, 2021 (2020 – rates varying between 1.50% and 4.00%), nominal value of \$3,819,753 (2020 – \$2,393,380), maturing up to November 2029	3,881,261	2,452,243
Canadian and foreign shares, at fair value	1,208,930	484,216
Canadian and foreign mutual funds, at fair value	172,269	117,354
Repurchase value of life insurance policies	132,048	129,202
	<u>5,395,867</u>	<u>3,402,593</u>
Less: Current portion	1,077,768	704,321
	<u>4,318,099</u>	<u>2,698,272</u>

4 Capital assets

	2021			2020
	Cost \$	Accumulated depreciation \$	Net \$	Net \$
Land	-	-	-	63,000
Building	-	-	-	261,060
Office furniture	423,812	347,294	76,518	95,648
Computer equipment	905,833	746,493	159,340	182,701
Leasehold improvements	345,964	178,540	167,424	199,684
	<u>1,675,609</u>	<u>1,272,327</u>	<u>403,282</u>	<u>802,093</u>

Leucan Inc.

Notes to Financial Statements

March 31, 2021

5 Accounts payable and accrued liabilities

	2021 \$	2020 \$
Accounts payable and accrued liabilities	691,378	34,552
Salaries and vacation payable	426,955	461,785
	<hr/> 1,118,333	<hr/> 496,337

6 Deferred contributions

	2021 \$	2020 \$
Balance – Beginning of year	618,106	647,296
Revenue		
Amount recognized in the statement of operations	(132,910)	(335,500)
Amount received relating to coming years	243,000	306,310
Balance – End of year	<hr/> 728,196	<hr/> 618,106

An amount of \$728,196 of deferred contributions as at March 31, 2021 (2020 – \$485,196) is allocated to the “40 Giants for Leucan” fundraising campaign. This fundraising campaign, which will end on March 31, 2023, generated cash inflows of \$243,000 during the year ended March 31, 2021 (2020 – \$173,400). Investments in clinical research and survivor support began during the year ended March 31, 2020 for an amount of \$305,000 (2021 – nil) and will continue over the following years.

In addition, no amount has been received in connection with sponsorship and tickets purchases for events that will take place in the next fiscal year (2020 – \$132,910).

Leucan Inc.

Notes to Financial Statements

March 31, 2021

7 Internally restricted net assets

The following amounts are internally restricted following a resolution by the Board of Directors:

	2021 \$	2020 \$
Support fund for Quebec pediatric oncology centres ¹⁾	921,500	804,450
Special projects ²⁾	976,500	-
Sustainability fund ³⁾	2,000,000	2,000,000
	<u>3,898,000</u>	<u>2,804,450</u>

- ¹⁾ This amount is held in reserve to stabilize the financial support that the Organization will provide to Quebec pediatric oncology centres.
- ²⁾ This amount is held in reserve for special projects in the following years.
- ³⁾ A maximum amount of \$2,000,000 is held in reserve in order to ensure the continuity of the Organization's operations should it have a deficit year.

8 Other revenue

	Note	2021 \$	2020 \$
Rent		6,003	27,152
Contributions to activities		-	11,521
Government programs	2, 9	1,298,869	82,073
Membership fees		1,310	4,080
Other		29,802	9,375
		<u>1,335,984</u>	<u>134,201</u>

Leucan Inc.

Notes to Financial Statements

March 31, 2021

9 Government programs

	2021 \$	2020 \$
Government programs – Federal		
Canada Emergency Wage Subsidy (CEWS)	1,113,758	-
Canada Emergency Rent Subsidy (CERS)	30,218	-
Canada Emergency Commercial Rent Assistance (CECRA)	2,500	-
Canada Summer Employment Program	-	21,355
Government programs – Provincial		
Programme de soutien aux organismes communautaires (PSOC)	97,539	50,000
Programme actions concertées pour le maintien en emploi (PACME)	18,745	-
Ministère de la Santé et des Services sociaux subsidy	4,250	-
Government programs – Municipal	-	5,000
Others	11,859	5,718
	<u>1,298,869</u>	<u>82,073</u>

10 Services to children and their families

	2021 \$	2020 \$
Salaries and employee benefits	1,174,181	1,530,279
Financial assistance	1,351,458	939,644
Summer camp and Christmas party	11,404	223,023
Socio-recreational and socio-affective activities	52,943	423,735
Massotherapy	12,347	341,150
Rent and other office expenses	245,787	294,843
Donations of supplies and services and playrooms	30,857	31,292
Sensitization and promoting awareness	260,870	240,241
	<u>3,139,847</u>	<u>4,024,207</u>

Leucan Inc.
Notes to Financial Statements
March 31, 2021

11 Administrative fees

	2021 \$	2020 \$
Salaries and employee benefits	613,496	792,109
Rent and other office expenses	128,421	152,618
Committee fees	6,695	13,493
Other expenses	17,789	24,964
	<u>766,401</u>	<u>983,184</u>

12 Allocation of expenses

Salaries and employee benefits of general management, rent and other office fees are allocated as follows:

	2021 \$	2020 \$
Financing activities	493,308	557,251
Services to children and their families	412,638	437,869
Administrative fees	172,945	194,114
Communications	54,424	41,907
	<u>1,133,315</u>	<u>1,231,141</u>

13 Commitments

The Organization has committed, under head office and regional leases and service contracts maturing on various dates until May 2026, to make the following payments over the next five years and thereafter:

	\$
2022	482,272
2023	388,401
2024	291,116
2025	272,277
2026	246,341
Thereafter	<u>41,057</u>
	<u>1,721,464</u>

Leucan Inc.

Notes to Financial Statements

March 31, 2021

14 Financial instruments

The Organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the Organization's risk exposure as at March 31, 2021. There have been no changes in risks since last year.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with its financial liabilities. Prudent liquidity risk management implies maintaining a sufficient level of liquidity, access to appropriate credit facilities and the ability to liquidate positions on the market. The Organization believes that its recurring financial resources allow it to meet all its expenses. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. Financial instruments that may expose the Organization to credit risk are primarily cash, accounts receivable and investments. The Organization's cash and investments are held with large financial institutions, so the Organization considers the risk of non-performance of these instruments to be very low.

As at March 31, 2021, the Organization's exposure to credit risk is equal to the amount of its accounts receivable of \$185,658 (2020 – \$76,417). The Organization assesses, on an ongoing basis, the probable losses of its accounts receivable and establishes a provision for losses based on their estimated realizable value.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Organization is exposed mainly to interest rate risk and other price risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Organization is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed rate instruments subject the Organization to fair value risk, while floating rate instruments subject it to cash flow risk.

Leucan Inc.
Notes to Financial Statements
March 31, 2021

As at March 31, 2021, the Organization is exposed to interest rate risk as follows:

Cash	Floating rate and fixed rates of 0.15% and 0.45%
Investments	Non-interest bearing and fixed rates, see note 3
Accounts receivable	Non-interest bearing
Accounts payable and accrued liabilities	Non-interest bearing

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, other than those arising from interest rate risk or currency risk, whether these variations are caused by factors specific to the particular instrument or its issuer or by factors affecting all similar financial instruments traded on the market. The Organization is exposed to other price risk due to its investments.